Track II Sustainable Supply Chain Management

Abstract for presentation: Case study research on sustainable supply chain management – What evidence has been found?

Prof. Dr. Stefan Seuring (corresponding author) Philip Beske, Stefan Gold, Jörg Schreiber

Department of International Management, University of Kassel, Witzenhausen, Germany seuring@uni-kassel.de

Prof. Dr. Romy Morana Department of Environmental Informatics, University of Applied Science and Technology Berlin

Keywords:

Sustainability, supply chain management, case study research

Abstract:

Within the last 15 years almost 200 papers on green and sustainable supply chain management have been published in peer-reviewed journals (exactly 189 peer-reviewed papers from 1994 to 2007) (Seuring and Müller, 2008). In contrast to traditional supply chain management and logistics publications, which are dominated by surveys and mathematical models, the field is dominated by case study research, as 69 papers applied this research method (37% of all papers). Another evaluation has revealed that except for very few instances only case study based research projects have taken the effort to collect data from more than one company / stage of the supply chain (Seuring, 2008). Yet, this has frequently been asked for regarding both "traditional" as well as sustainable supply chain management.

The aim of the paper is to systematically assess all case study publications on sustainable supply chain management and provide a summary of the evidence gained so far.

As research methodology content analysis is applied (Mayring, 2003) as this offers a means to summarize the findings collective research evidence. This requires that respective dimensions and categories for the analysis are identified.

A framework form traditional supply chain management (Chen and Paulraj, 2004) is used for deductively deriving dimensions and categories, which are applied in the content analysis. This allows to spot similarities and differences of sustainable supply chain management in comparison to more traditional supply chain management.

First insights emphasize the increased need for cooperation among supply chain partners if environmental and social goals are actively to be taken into account. As a product based green supply strategy (Bowen et al., 2001) is pursued, this integration even up to the production or acquisition of the raw material is required. As one example, this has been argued for by different authors in the case of organic cotton (Meyer and Hohmann, 2000; Kogg, 2003; Goldbach et al., 2003). Overall, the presentation will offer insight to both researchers and companies on how to move further towards sustainable supply chain management.

References:

- Bowen FE, Cousins PD, Lamming RC, Faruk AC. (2001): The role of supply management capabilities in green supply. Production and Operations Management 10(2): 174-189.
- Chen IJ., Paulraj A (2004): Towards a theory of supply chain management the constructs and measurement. Journal of Operations Management 22 (2): 119-150.
- Goldbach M, Seuring S, Back S (2003): Coordinating sustainable cotton chains for the mass market The case of the German mail order business OTTO. Greener Management International 43:65-78.
- Kogg B (2003): Greening a cotton-textile supply chain: A case study of the transition towards organic production without a powerful focal company. Greener Management International 43:53-64.
- Meyer A, Hohmann P (2000): Other thoughts; other results? Remei's bioRe organic cotton on its way to the mass market. Greener Management International 31:59-70.
- Seuring S. (2008): Assessing the Rigor of Case Study Research in Supply Chain Management. Supply Chain Management An International Journal, 13(2): 128-137.
- Seuring, S. and Müller, M. (under review): From a Literature Review to a Conceptual Framework for Sustainable Supply Chain Management. Journal of Cleaner Production, re-submitted for review after one revision, March 2008.